

NUCLEUS

Discussion points on results & recommendations

NUCLEUS: RRI policies in general

- Implementation obstacle to assume “society” to be one single homogenous entity. Our tested approach: look at **different “cells” in a symbiotic ‘organism’**
- General (European) **norms & values** on the one hand (e.g. social justice and solidarity, social market economy and sustainable development), whilst reflecting the goals and needs, values and structures of the institution (**cultural, regional, institutional contexts**, etc.)
- Understand **RRI as a process** – i.e. a new approach to research and innovation, not a set of boxes to tick
- RRI and **curiosity-driven research** serve different purposes – they are not competing with each other. It should be avoided to privilege or block specific research lines upstream but instead, pursue a **plurality of research lines** to widen the leeway for societal choice.

NUCLEUS: Fostering Institutional Implementation

- Allowing others to influence the focus of research is important but carries **risks of undue influence** being exercised by particular parties. Avoid or prevent one-sided stakeholder influence by appealing to a **variety of stakeholders**. Including non-industry stakeholders is pivotal.
- Identify **RRI champions** at the micro-, meso- and particularly at the macro level of an RPO to advance and embed the principles of RRI – ‘top-down and bottom-up’
- Don’t fetishize the **term RRI** – find a framing that works within the local culture
- In order to embed support for RRI, pay attention to:
 - promoting the principle** and embedding it into policies and procedures
 - spaces and structures** in which the openness takes place (institutional, physical, virtual);
 - rewards and resources** to provide the energy in the system to make it happen.